

	Projected FYE 2027	Projected FYE 2028	Projected FYE 2029	Projected FYE 2030	Projected FYE 2031	Projected FYE 2032
REVENUES						
Member Contributions						
Fairfax	3,046,998	3,266,376	3,396,121	3,518,492	3,650,354	3,798,164
Ross	2,593,003	2,757,729	2,867,273	2,970,582	3,081,906	3,206,702
San Anselmo	5,298,722	5,680,438	5,906,075	6,118,882	6,348,195	6,605,248
Sleepy Hollow	1,672,996	1,793,618	1,864,864	1,932,058	2,004,464	2,085,629
Prior Authority Side Fund	0	0	0	0	0	0
Prior Authority Retiree Health	51,554	53,101	54,694	56,334	58,024	59,765
Prior Authority MERA Bond	0	0	0	0	0	0
Prior Authority Retirement	1,881,259	1,951,522	2,138,126	2,156,041	2,167,728	2,210,753
Apparatus Replacement	399,563	411,550	423,896	436,613	449,712	463,203
Member Contributions Subtotal	14,944,096	15,914,334	16,651,049	17,189,002	17,760,384	18,429,464
% Change from prior year	4.7%	6.5%	4.6%	3.2%	3.3%	3.8%
Outside/Miscellaneous Revenue						
County of Marin	308,297	329,878	339,774	349,967	360,466	371,280
OES Reimbursement Out of County	0	0	0	0	0	0
RVPA Reimbursement Medic	326,727	393,882	409,638	426,023	443,064	456,356
Interest, Rental, and Miscellaneous Inc	35,000	27,500	20,000	20,000	20,000	15,000
RVPA EMS Training/Supply Reimb.	47,290	0	0	0	0	0
Plan Checking and Tech Fees	378,345	379,195	380,071	385,973	391,903	403,660
Resale Inspection Fees	0	0	0	0	0	0
Workers Comp & Training Reimb	0	0	0	0	0	0
Station Maintenance Rev.	45,000	45,000	45,000	45,000	45,000	45,000
Grants and One Time Rev Offset of Exp	121,271	140,929	146,343	152,004	157,925	164,120
Subtotal	1,261,930	1,316,384	1,340,826	1,378,967	1,418,358	1,455,416
Total Revenues	16,206,026	17,230,718	17,991,875	18,567,970	19,178,741	19,884,880
% Change in Revenues	4.3%	6.3%	4.4%	3.2%	3.3%	3.7%

EXPENSES									
Wages	7,452,332	8,021,574	8,296,281	8,548,330	8,824,607	9,132,541			
Overtime	405,611	423,829	437,219	450,433	464,512	490,647			
Pension - Normal Cost	1,293,352	1,401,051	1,449,546	1,493,480	1,541,403	1,587,537			
Pension - Unfunded Liability	1,881,259	1,951,522	2,138,126	2,156,041	2,167,728	2,210,753			
Health Benefits	1,397,935	1,492,166	1,593,497	1,701,807	1,817,630	1,925,873			
OPEB-Retiree Health Care	698,839	592,945	610,733	629,055	647,927	667,365			
Workers Compensation	300,514	469,463	502,325	537,488	575,112	640,370			
Employee Benefits - Other	473,223	502,061	516,296	529,575	544,314	558,325			
<i>Subtotal</i>	13,903,066	14,854,610	15,544,024	16,046,209	16,583,233	17,213,410			
	3.5%	6.8%	4.6%	3.2%	3.3%	3.8%			
Appartus	399,563	411,550	423,896	436,613	449,712	463,203			
Contract Services - MCFD	-	-	-	-	-	-			
Other Administration (05)	542,640	558,575	575,332	592,592	610,370	628,681			
Dispatch Contract	433,535	453,044	475,696	492,346	507,116	522,329			
Other Operations (10)	453,098	466,691	480,691	495,112	509,965	525,265			
Building Maintenance	70,000	70,000	63,500	63,500	63,500	63,500			
Utilities	150,353	154,864	159,509	164,295	169,224	174,300			
Other Facilities (14)	58,696	60,457	62,270	64,138	66,063	68,045			
Community Risk Reduction(15)	15,082	15,534	16,000	16,481	16,975	17,484			
Fleet Maintenance (25)	179,994	185,394	190,956	196,684	202,585	208,662			
<i>Subtotal</i>	2,302,960	2,376,108	2,447,852	2,521,761	2,595,509	2,671,470			
TOTAL EXPENSES	16,206,026	17,230,718	17,991,875	18,567,970	19,178,741	19,884,880			
% Change in Expenses	5.2%	6.3%	4.4%	3.2%	3.3%	3.7%			
Net Surplus/(Deficit)	(0)	-	-	-	-	-			

**ROSS VALLEY FIRE DEPARTMENT
ANNUAL % CHANGE IN PROJECTION**

	Projected FYE 2027	Projected FYE 2028	Projected FYE 2029	Projected FYE 2030	Projected FYE 2031	Projected FYE 2032
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REVENUES						
Member Contributions						
Fairfax	4.1%	7.2%	4.0%	3.6%	3.7%	4.0%
Ross	5.5%	6.4%	4.0%	3.6%	3.7%	4.0%
San Anselmo	4.1%	7.2%	4.0%	3.6%	3.7%	4.0%
Sleepy Hollow	4.0%	7.2%	4.0%	3.6%	3.7%	4.0%
Prior Authority Retiree Health	-37.4%	3.0%	3.0%	3.0%	3.0%	3.0%
Prior Authority MERA Bond	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Prior Authority Retirement	9.8%	3.7%	9.6%	0.8%	0.5%	2.0%
Apparatus Replacement	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Member Contributions Subtotal	4.7%	6.5%	4.6%	3.2%	3.3%	3.8%
<i>% Change from prior year</i>						

Outside/Miscellaneous Revenue						
County of Marin	7.1%	7.0%	3.0%	3.0%	3.0%	3.0%
OES Reimbursement Out of County						
RVPA Reimbursement Medic	11.1%	20.6%	4.0%	4.0%	4.0%	3.0%
Interest, Rental, and Miscellaneous Inc	27.3%	-21.4%	-27.3%	0.0%	0.0%	-25.0%
Plan Checking and Tech Fees	5.8%	0.2%	0.2%	1.6%	1.5%	3.0%
Subtotal	-0.4%	4.3%	1.9%	2.8%	2.9%	2.6%
Total Revenues	4.3%	6.3%	4.4%	3.2%	3.3%	3.7%

EXPENSES									
Wages	7.6%	7.6%	3.4%	3.0%	3.2%	3.5%			
Overtime	-13.1%	4.5%	3.2%	3.0%	3.1%	5.6%			
Pension - Normal Cost	3.2%	8.3%	3.5%	3.0%	3.2%	3.0%			
Pension - Unfunded Liability	9.8%	3.7%	9.6%	0.8%	0.5%	2.0%			
Health Benefits	3.2%	6.7%	6.8%	6.8%	6.8%	6.0%			
OPEB-Retiree Health Care	15.4%	-15.2%	3.0%	3.0%	3.0%	3.0%			
Workers Compensation	-52.4%	56.2%	7.0%	7.0%	7.0%	11.3%			
Employee Benefits - Other	-0.7%	6.1%	2.8%	2.6%	2.8%	2.6%			
<i>Subtotal</i>	3.5%	6.8%	4.6%	3.2%	3.3%	3.8%			
Appartus	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%			
Other Administration (05)	18.9%	2.9%	3.0%	3.0%	3.0%	3.0%			
Dispatch Contract	7.8%	4.5%	5.0%	3.5%	3.0%	3.0%			
Other Operations (10)	-0.7%	3.0%	3.0%	3.0%	3.0%	3.0%			
Building Maintenance	10.2%	0.0%	-9.3%	0.0%	0.0%	0.0%			
Utilities	5.7%	3.0%	3.0%	3.0%	3.0%	3.0%			
Other Facilities (14)	-18.3%	3.0%	3.0%	3.0%	3.0%	3.0%			
Community Risk Reduction(15)	2.0%	3.0%	3.0%	3.0%	3.0%	3.0%			
Fleet Maintenance (25)	6.5%	3.0%	3.0%	3.0%	3.0%	3.0%			
<i>Subtotal</i>	6.4%	3.2%	3.0%	3.0%	2.9%	2.9%			
Total Expenses	3.9%	6.3%	4.4%	3.2%	3.3%	3.7%			

ROSS VALLEY FIRE DEPARTMENT
Draft 2027-2028

Fire Service Cost by Agency

CURRENT AUTHORITY						
	San Anselmo	Fairfax	Sleepy Hollow	Ross	Total	
Base Contribution	5,674,096	3,261,796	1,792,033	2,756,144	13,484,068	
Vehicle Replacement Fund	173,180	99,554	54,695	84,121	411,550	
Wildfire Preparedness Coordinator (10%)	6,342	4,580	1,585	1,585	14,093	
Sub Total	5,853,618	3,365,930	1,848,313	2,841,850	13,909,711	

PRIOR AUTHORITY						
Retirement Unfunded Liability	1,032,355	593,263	325,904		1,951,522	
OPEB Prior Liability	28,090	16,143	8,868		53,101	
Total Prior Authority	1,060,445	609,405	334,772		2,004,623	
Total	6,914,063	3,975,336	2,183,085	2,841,850	15,914,334	
26/27 contribution	6,490,850	3,732,112	2,049,359	2,671,775	14,944,096	
Change	423,213	243,224	133,726	170,075	970,237	
	6.52%	6.52%	6.53%	6.37%	6.49%	

2027-2028
17,230,718
15,914,334
1,316,384

TOTAL EXPENSE
MEMBER CONTRIBUTIONS
OTHER REVENUE

ROSS VALLEY FIRE DEPARTMENT
Draft 2028-2029

Fire Service Cost by Agency

CURRENT AUTHORITY						
	San Anselmo	Fairfax	Sleepy Hollow	Ross	Total	
Base Contribution	5,899,489	3,391,365	1,863,218	2,865,626	14,019,699	
Vehicle Replacement Fund	178,376	102,541	56,336	86,644	423,896	
Wildfire Preparedness Coordinator (10%)	6,585	4,756	1,646	1,646	14,634	
Sub Total	6,084,450	3,498,662	1,921,200	2,953,917	14,458,230	

PRIOR AUTHORITY						
Retirement Unfunded Liability	1,131,069	649,990	357,067		2,138,126	
OPEB Prior Liability	28,933	16,627	9,134		54,694	
Total Prior Authority	1,160,002	666,617	366,201		2,192,820	
Total	7,244,452	4,165,279	2,287,401	2,953,917	16,651,049	

27/28 contribution	6,914,063	3,975,336	2,183,085	2,841,850	15,914,334	
Change	330,389	189,944	104,316	112,067	736,716	
	4.78%	4.78%	4.78%	3.94%	4.63%	

2028-2029
17,991,875
16,651,049
1,340,826

TOTAL EXPENSE
MEMBER CONTRIBUTIONS
OTHER REVENUE

ROSS VALLEY FIRE DEPARTMENT
Draft 2029-2030

Fire Service Cost by Agency

CURRENT AUTHORITY						
	San Anselmo	Fairfax	Sleepy Hollow	Ross	Total	
Base Contribution	6,112,041	3,513,552	1,930,348	2,968,872	14,524,813	
Vehicle Replacement Fund	183,727	105,617	58,026	89,244	436,613	
Wildfire Preparedness Coordinator (10%)	6,840	4,940	1,710	1,710	15,200	
Sub Total	6,302,608	3,624,109	1,990,084	3,059,826	14,976,627	

PRIOR AUTHORITY						
Retirement Unfunded Liability	1,140,546	655,436	360,059		2,156,041	
OPEB Prior Liability	29,801	17,126	9,408		56,334	
Total Prior Authority	1,170,347	672,562	369,467		2,212,375	
Total	7,472,955	4,296,671	2,359,550	3,059,826	17,189,002	
28/29 contribution	7,244,452	4,165,279	2,287,401	2,953,917	16,651,049	
Change	228,503	131,392	72,149	105,908	537,953	
	3.15%	3.15%	3.15%	3.59%	3.23%	

2029-2030
18,567,970
17,189,002
1,378,967

TOTAL EXPENSE
MEMBER CONTRIBUTIONS
OTHER REVENUE

ROSS VALLEY FIRE DEPARTMENT
Draft 2030-2031

Fire Service Cost by Agency

CURRENT AUTHORITY						
	San Anselmo	Fairfax	Sleepy Hollow	Ross	Total	
Base Contribution	6,341,089	3,645,222	2,002,687	3,080,130	15,069,127	
Vehicle Replacement Fund	189,239	108,785	59,767	91,921	449,712	
Wildfire Preparedness Coordinator (10%)	7,107	5,133	1,777	1,777	15,792	
Sub Total	6,537,434	3,759,140	2,064,230	3,173,827	15,534,631	

PRIOR AUTHORITY						
Retirement Unfunded Liability	1,146,728	658,989	362,011		2,167,728	
OPEB Prior Liability	30,695	17,639	9,690		58,024	
Total Prior Authority	1,177,423	676,629	371,701		2,225,752	
Total	7,714,857	4,435,768	2,435,931	3,173,827	17,760,384	

29/30 contribution	7,472,955	4,296,671	2,359,550	3,059,826	17,189,002	
Change	241,902	139,097	76,381	114,002	571,381	
	3.24%	3.24%	3.24%	3.73%	3.32%	

2030-2031
19,178,741
17,760,384
1,418,358

TOTAL EXPENSE
MEMBER CONTRIBUTIONS
OTHER REVENUE

ROSS VALLEY FIRE DEPARTMENT
Draft 2031-2032

Fire Service Cost by Agency

CURRENT AUTHORITY						
	San Anselmo	Fairfax	Sleepy Hollow	Ross	Total	
Base Contribution	6,597,862	3,792,830	2,083,783	3,204,855	15,679,331	
Vehicle Replacement Fund	194,916	112,049	61,560	94,679	463,203	
Wildfire Preparedness Coordinator (10%)	7,385	5,334	1,846	1,846	16,412	
Sub Total	6,800,164	3,910,213	2,147,189	3,301,380	16,158,946	

PRIOR AUTHORITY						
Retirement Unfunded Liability	1,169,488	672,069	369,196		2,210,753	
OPEB Prior Liability	31,616	18,169	9,981		59,765	
Total Prior Authority	1,201,104	690,238	379,177		2,270,518	
Total	8,001,268	4,600,450	2,526,366	3,301,380	18,429,464	
30/31 contribution	7,714,857	4,435,768	2,435,931	3,173,827	17,760,384	
Change	286,411	164,682	90,435	127,553	669,081	
	3.71%	3.71%	3.71%	4.02%	3.77%	

2031-2032
19,884,880
18,429,464
1,455,416

TOTAL EXPENSE
MEMBER CONTRIBUTIONS
OTHER REVENUE